



Our goal in sharing this information with you is to offer benchmarks for where you, your staff, and your department fall as compared to your peers.

Dear Friends of Wisnik,

We wanted to share the combined findings from our 2021 Recruiting & PD surveys with you in this Wisnik Industry Snapshot. The following information is based on surveys sent to all levels of Legal Recruiting & PD professionals at top law firms across the nation in 20. The results that follow were generated from 426 professionals in the Bay Area, Chicago, DC, New York and Philadelphia.

Our goal in sharing this information with you is to offer benchmarks for where you fall as compared to your peers. We believe that these salary and bonus numbers reflect the current market accurately. By this, I mean that if a firm were to call tomorrow and ask us what they needed to pay a Recruiting Manager, we would confidently quote them the numbers in this report. We have found that the new jobs we have received since January fall into these ranges.

We hope that you find the enclosed information valuable. Your responses to this Wisnik NYCRA Industry Survey help us to capture and confirm market trends. As for the market, we saw a continued increase in new law firm Recruiting and PD positions in 2021 and are hopeful that new opportunities will continue to grow. Please let us know if there is any way we can help you achieve your goals!

All the best,

Eva Wisnik



Biography



Eva Wisnik

President
Wisnik Career Enterprises, Inc.

Eva Wisnik founded Wisnik Career Enterprises, Inc. in 1996 after serving as Director of Recruitment and Training for Schulte Roth & Zabel and Cadwalader, Wickersham & Taft. Over the past 26 years, she has worked with over 120 law firms, including 86 of the AmLaw 100. Eva has placed over 1000 recruiting and marketing professionals into law firms nationwide, and has conducted over 800 training programs for attorneys and law firm professionals on topics that include Well-Being, Time Management and Myers Briggs. In addition, Wisnik Career Enterprises, Inc. has conducted over 50 salary surveys for law firm professionals since 1998.

Eva holds an MBA in Marketing from Fordham University and a BA in Psychology from Barnard College. She is certified as a Health Coach through the Institute of Integrative Nutrition. In 2021, she published *Your Fairy Job Mentor's Secrets for Success*.



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Participant Response Breakdown

Total of 426 Recruiting and PD professionals' salary and industry information by:



Chief: 7

Director: 65

Sr. Manager: 40

Manager: 119

Specialist/Sr. Coordinator: 64

Coordinator: 96

Assistant: 35



Location

Bay Area: 60

Chicago: 61

• DC: 99

New York: 173

Philadelphia: 47



1-250: 38

• 251-500: 53

• 501-750: 49

• 751-1,000: 93

• 1,001+: 185



*some respondents did not indicate Firm Size

2021 Wisnik Salary Findings





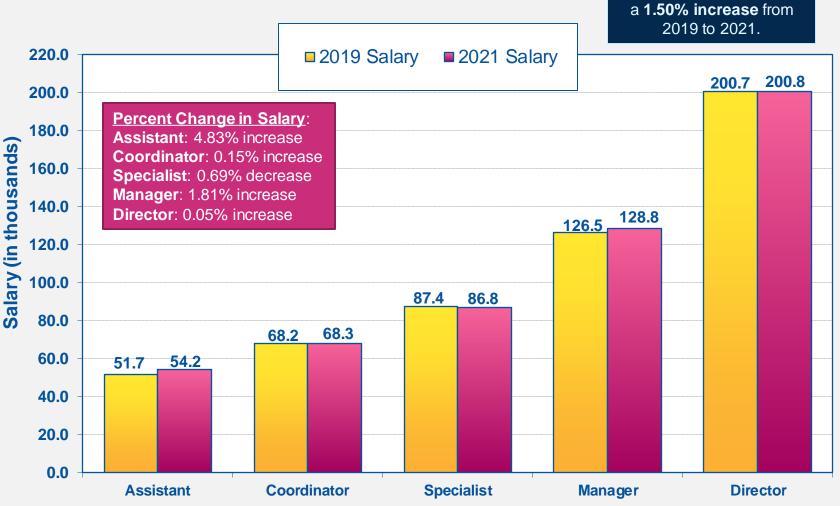
Average Salaries by City

Title (# responses with salary data)	Bay Area	Chicago	DC	New York	Philly
Director (65):	insufficient data	\$198,571	\$195,250	\$249,212	\$160,200
Sr. Manager (40):	\$166,286	\$137,917	\$150,956	\$150,956 \$191,111	
Manager (119):	\$143,336	\$123,089	\$125,218	\$136,587	\$115,884
Specialist/Sr. Coord. (64):	\$99,869	\$82,481	\$79,200	\$95,598	\$76,825
Coordinator (96):	\$75,794	\$63,413	\$66,741	\$74,023	\$61,680
Coordinator – OT (72):	\$75,794	\$63,099	\$66,078	\$71,163	\$61,650
Coordinator – Exempt (17):	insufficient data	insufficient data	\$67,617	\$82,480	insufficient data
Assistant (35):	\$57,250	\$51,000	\$54,230	\$56,465	\$52,000



*insufficient data for Chief breakdown *not all Coordinators indicated if they were OT or Exempt National Average Salaries by Title – 2019 to 2021 Comparison

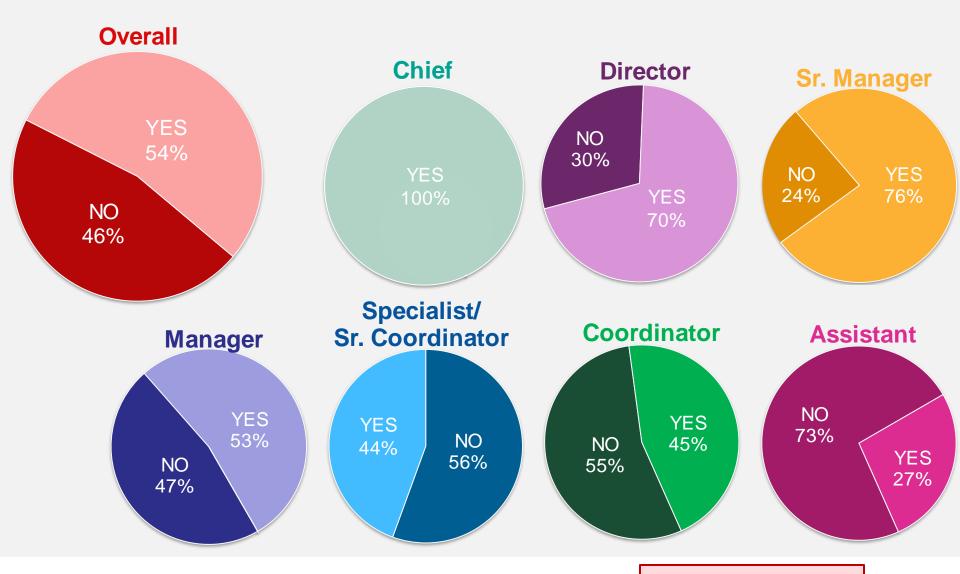
Salaries industry-wide saw





*insufficient data for Sr. Managers & Chiefs

Do You Believe You Are Fairly Compensated?





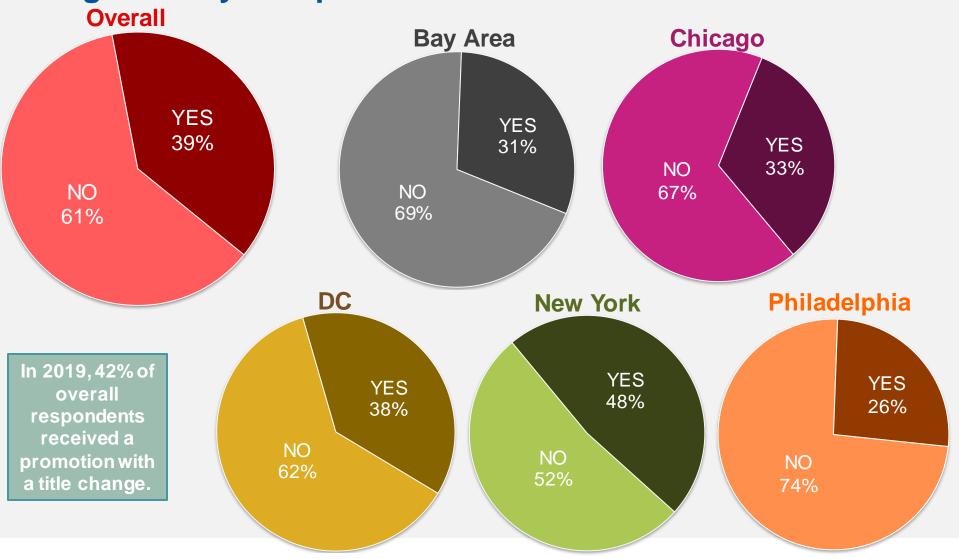
In 2019, 58% were satisfied with their salaries.

Industry Findings





In the Past 2 Years, Have You Had a Promotion with a Title Change? – City Comparison



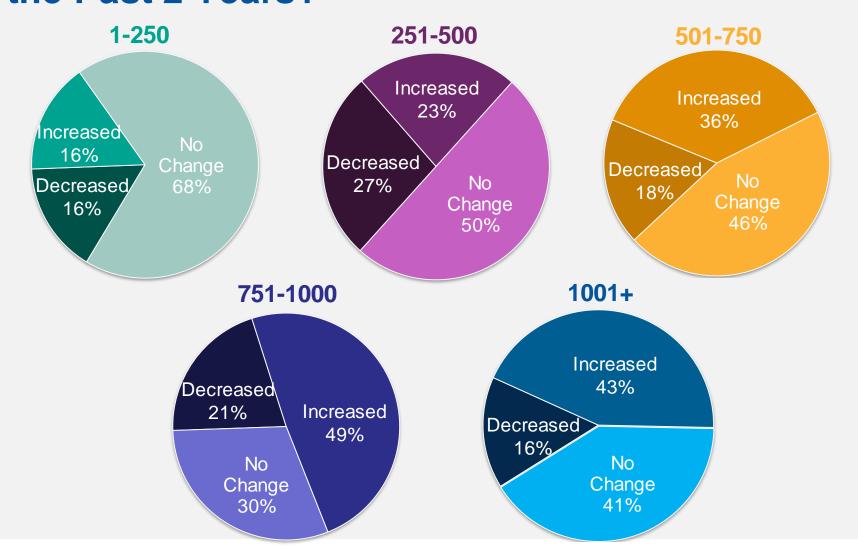


In the Past 2 Years, Have You Had a Promotion with a Title Change?



Our goal is to help you achieve your goals

By Firm Size, has Your Department Increased in Size in the Past 2 Years?





Salary Breakdown by City





Bay Area: Average Salaries by Title

Title (# responses)	Average Salary	Median	25% - 75% Range	Average Bonus	Average Raise
Sr. Manager (7):	\$166,286	\$170,000	\$160.0k - \$172.5k	\$19,300	4.0%
Manager (22):	\$143,336	\$142,000	\$127.6k - \$155.0k	\$14,273	4.1%
Specialist/Sr. Coordinator (12):	\$99,869	\$100,000	\$95.0k - \$102.0k	\$7,794	1.8%
Coordinator (8):	\$75,794	\$75,000	\$72.0k - \$80.3k	\$4,350	4.8%
Assistant (5):	\$57,250	\$58,500	\$53.3k - \$62.5k	insufficient data	insufficient data

*insufficient data to break out OT & Exempt Coordinators

*insufficient data for Directors



On average, Coordinators eligible for OT earned \$5,603 in overtime income.

Chicago: Average Salaries by Title

Title (# responses)	Average Salary	Median	25% - 75% Range	Average Bonus	Average Raise
Director (7):	\$198,571	\$185,000	\$172.5k - \$205.0k	\$35,917	11.3%
Sr. Manager (6):	\$137,917	\$141,750	\$125.8k - \$152.9k	\$9,400	9.1%
Manager (17):	\$123,089	\$126,000	\$109.4k - \$136.4k	\$11,229	4.3%
Specialist/Sr. Coordinator (10):	\$82,481	\$82,800	\$69.7k - \$88.5k	\$3,693	4.6%
Coordinator (16):	\$63,413	\$66,750	\$61.2k - \$68.0k	\$2,839	9.0%
Coordinator – OT (14):	\$63,099	\$66,500	\$60.7k - \$68.0k	\$2,981	8.0%



\$57,250

On average, Coordinators eligible for

*insufficient data for **Exempt Coordinators**

\$2,533

\$53.3k - \$62.5k

3.0%

\$58,500

DC: Average Salaries by Title

Title (# responses)	Average Salary	Median	25% - 75% Range	Average Bonus	Average Raise
Director (12):	\$195,250	\$197,500	\$191.3k - \$204.5k	\$17,031	5.1%
Sr. Manager (8):	\$150,956	\$154,000	\$143.4k - \$161.1k	\$10,850	5.5%
Manager (24):	\$125,218	\$128,000	\$107.5k - \$140.0k	\$9,216	8.4%
Specialist/Sr. Coordinator (8):	\$79,200	\$78,300	\$75.0k - \$84.2k	\$4,250	5.8%
Coordinator (26):	\$66,741	\$65,000	\$65.0k - \$70.0k	\$3,160	6.2%
Coordinator – OT (19):	\$66,078	\$65,000	\$61.5k - \$70.9k	\$2,703	5.6%
Coordinator – Exempt (5):	\$67,617	\$65,000	\$65.0k - \$70.0k	\$4,418	insufficient data
Assistant (6):	\$54,230	\$55,027	\$48.3k - \$60.1k	\$2,985	insufficient data



On average, Coordinators eligible for OT earned \$5,527 in overtime income.

New York: Average Salaries by Title

Title (# responses)	Average Salary	Median	25% - 75% Range	Average Bonus	Average Raise
Director (30):	\$249,212	\$243,290	\$204.0k - \$287.0k	\$48,275	5.9%
Sr. Manger (19):	\$191,111	\$185,000	\$166.3k - \$211.3k	\$20,513	5.5%
Manager (40):	\$136,587	\$133,000	\$125.0k - \$150.0k	\$11,352	6.2%
Specialist/ Sr. Coordinator (29):	\$95,598	\$95,000	\$90.0k - \$105.0k	\$7,154	9.1%
Coordinator (26):	\$74,023	\$74,500	\$66.7k - \$80.0k	\$4,458	6.7%
Coordinator – OT (24):	\$71,163	\$69,250	\$66.0k - \$75.5k	\$3,922	5.1%
Coordinator – Exempt (8):	\$82,480	\$81,030	\$79.3k - \$84.5k	\$5,543	10.5%
Assistant (16):	\$56,465	\$56,255	\$53.3k - \$60.0k	\$4,146	5.8%



On average, Coordinators eligible for OT earned \$8,770 in overtime income.

Philadelphia: Average Salaries by Title

Title (# responses)	Average Salary	Median	25% - 75% Range	Average Bonus	Average Raise
Director (11):	\$160,200	\$160,250	\$142.5k - \$172.9k	\$10,250	4.8%
Manager (16):	\$115,884	\$120,000	\$108.2k - \$125.0k	\$4,446	5.1%
Specialist/ Sr. Coordinator (5):	\$76,825	\$73,500	\$68.8k - \$81.5k	\$4,050	5.3%
Coordinator (10):	\$61,680	\$62,000	\$60.0k - \$64.8k	\$2,133	3.0%
Coordinator – ot (8):	\$61,650	\$62,000	\$60.0k - \$64.8k	insufficient data	4.0%
Assistant (3):	\$52,000	\$51,000	\$49.0k - \$54.5k	insufficient data	insufficient data

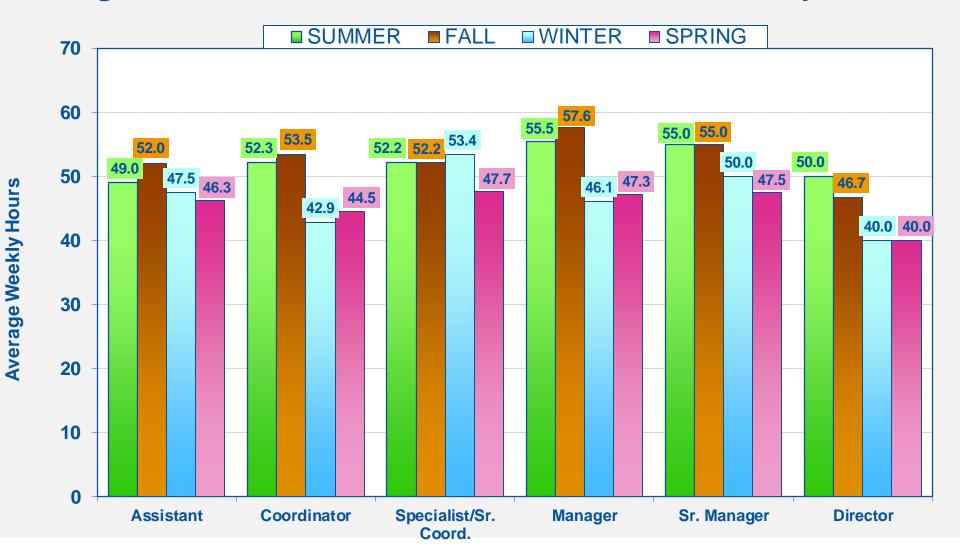
*insufficient data for Sr. Managers and Exempt Coordinators



On average, Coordinators eligible for OT earned \$3,340 in overtime income.

Bay Area

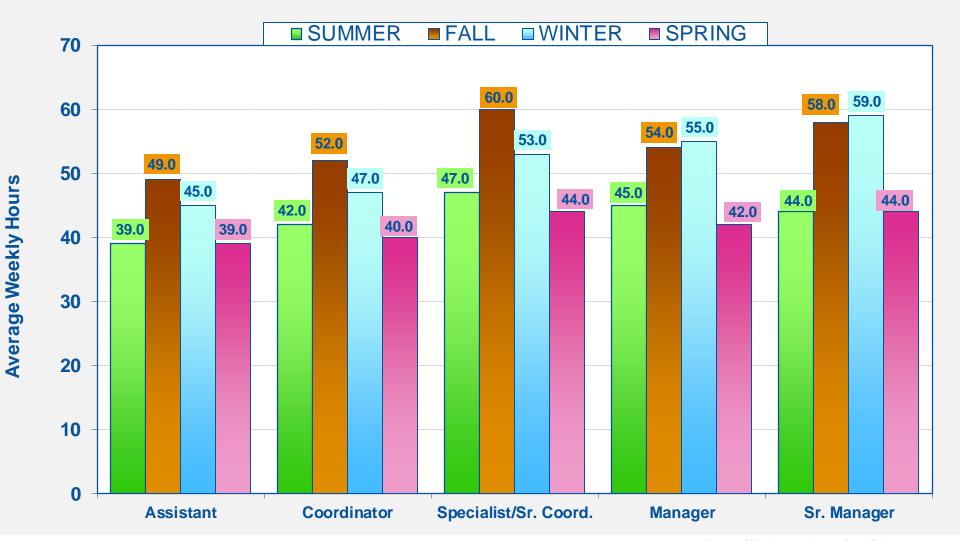
Average Hours Worked Per Week in 2020, Breakdown by Season





Bay Area

Average Hours Worked Per Week in 2018, Breakdown by Season





*insufficient data for Directors

Comparison of Average Hours Worked Per Week, 2018 vs. 2020 Bay Area

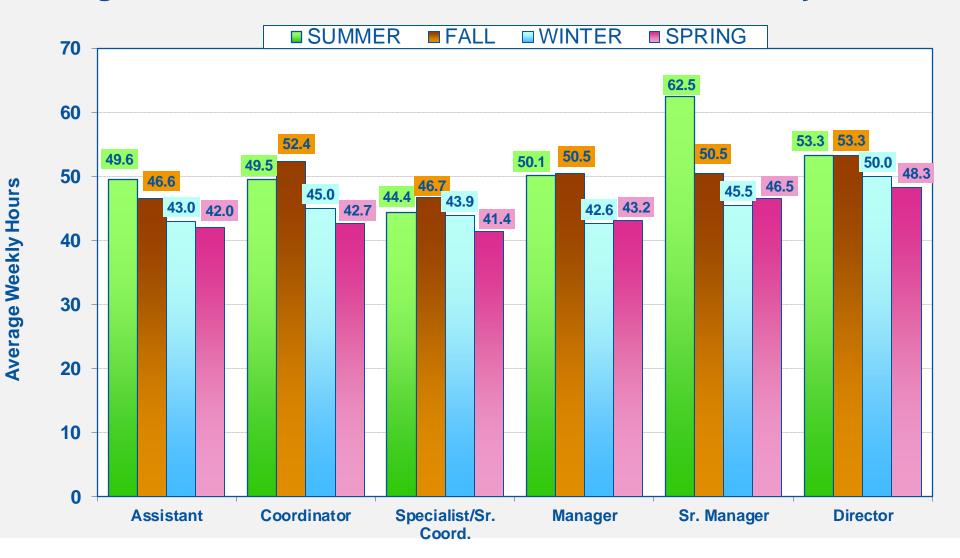




*insufficient data for Directors

Chicago

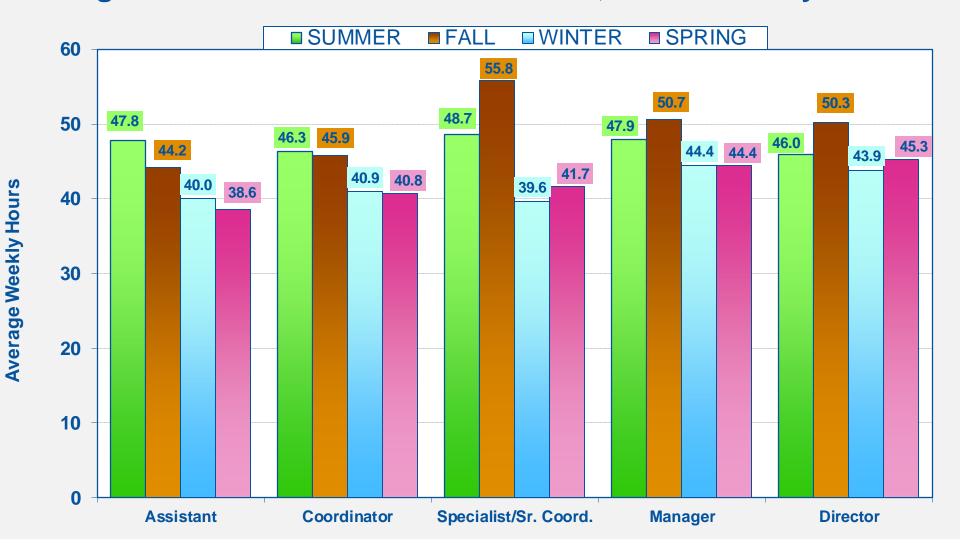
Average Hours Worked Per Week in 2020, Breakdown by Season





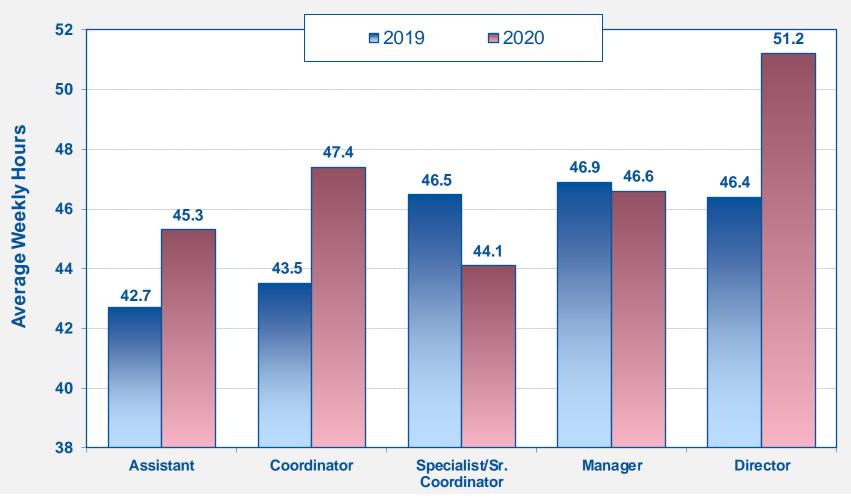
Chicago

Average Hours Worked Per Week in 2019, Breakdown by Season





Comparison of Average Hours Worked Per Week, 2019 vs. 2020 Chicago

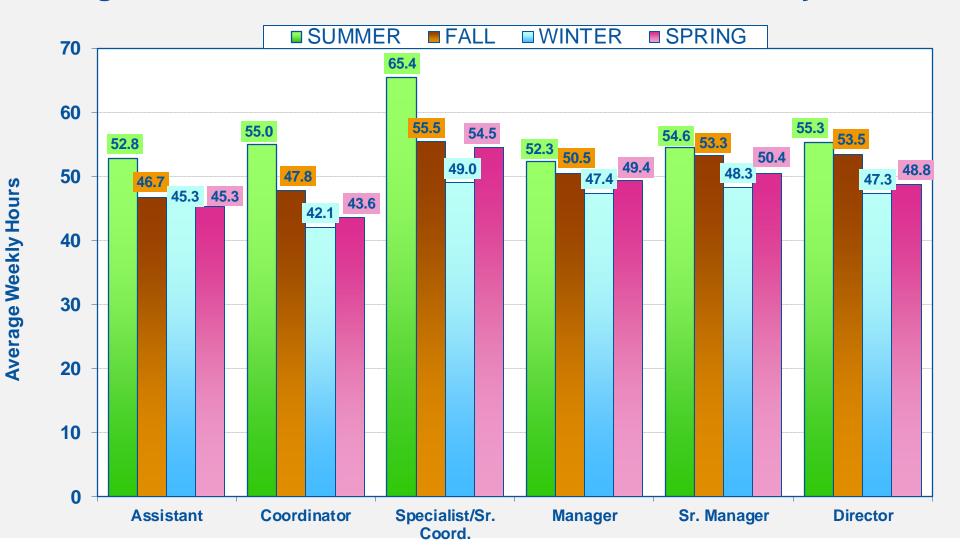




*insufficient data for Sr. Managers



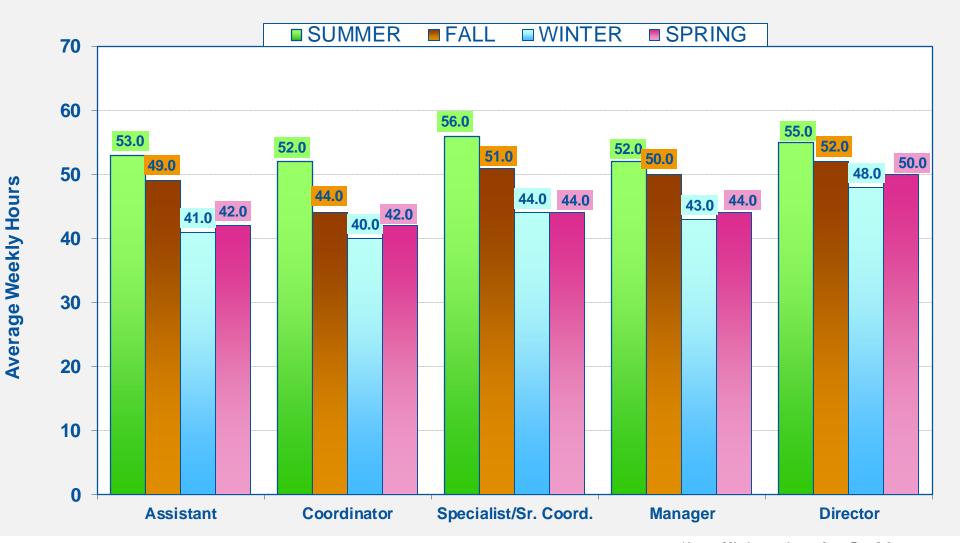
Average Hours Worked Per Week in 2020, Breakdown by Season





DC

Average Hours Worked Per Week in 2018, Breakdown by Season





*insufficient data for Sr. Managers

Comparison of Average Hours Worked Per Week, 2018 vs. 2020



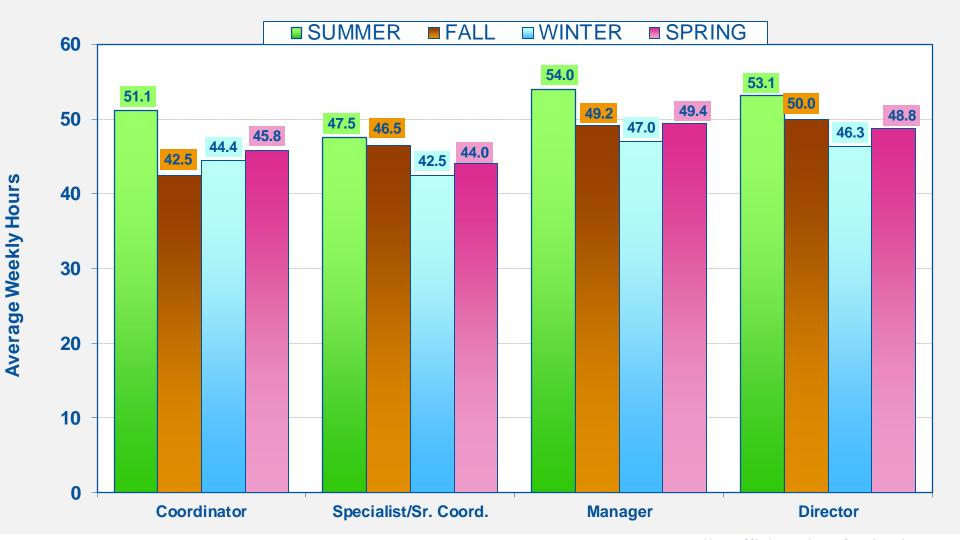




*insufficient data for Sr. Managers

Philly

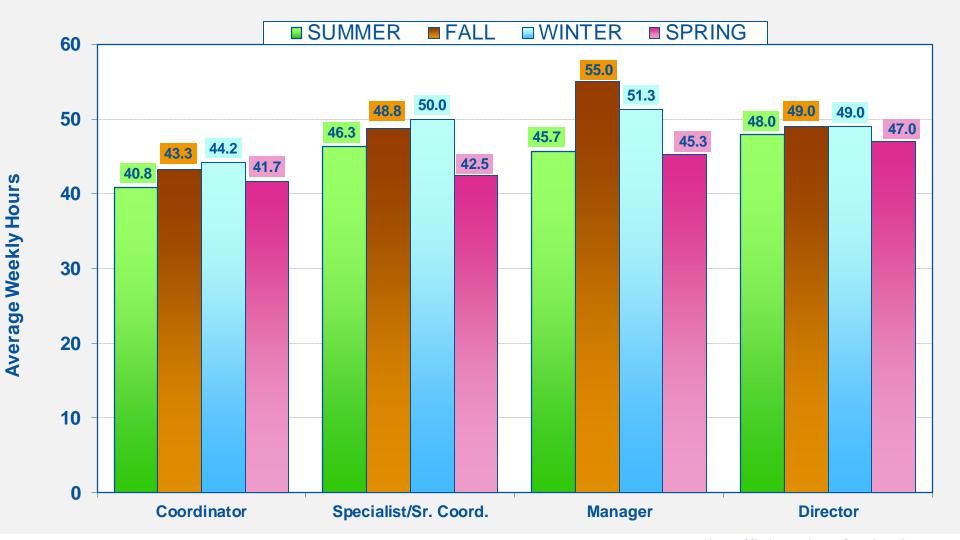
Average Hours Worked Per Week in 2020, Breakdown by Season





Philly

Average Hours Worked Per Week in 2018, Breakdown by Season





Comparison of Average Hours Worked Per Philly Week, 2018 vs. 2020





Importance of Post-Pandemic Flexible Work Arrangements: Average Ranking (1 Not Important – 5 Very Important)

Bay Area

<u>Title</u> (# responses)	Fully Remote Position	<u>Hybrid</u> <u>Workweek</u>	Flexible Hours	Ability to Work in an Office Location	Option to Occasionally Work Remotely
Director (5):	3.3	4.6	4.7	3.8	3.5
Senior Manager (7):	3.1	3.6	4.4	2.4	4.3
Manager (22):	2.3	4.2	4.6	3.4	4.7
Specialist/Sr. Coordinator (12):	1.8	4.3	4.5	3.3	4.2
Coordinator (8):	2.8	4.5	4.4	3.4	5.0
Assistant (5):	3.5	3.5	4.5	2.5	4.3



Importance of Post-Pandemic Flexible Work Arrangements: Average Ranking (1 Not Important – 5 Very Important) Chicago

<u>Title</u> (# responses)	Fully Remote Position	<u>Hybrid</u> <u>Workweek</u>	<u>Flexible</u> <u>Hours</u>	Ability to Work in an Office Location	Option to Occasionally Work Remotely
Director (7):	2.5	4.9	4.9	3.7	3.9
Sr. Manager (6):	2.7	4.7	4.8	2.2	4.8
Manager (17):	2.4	4.3	3.9	2.9	4.5
Specialist/Sr. Coordinator (10):	2.8	4.6	4.1	2.5	4.7
Coordinator (16):	2.2	3.9	3.7	3.3	4.6
Assistant (5):	2.4	3.8	4.0	2.8	4.6



Importance of Post-Pandemic Flexible Work Arrangements: Average Ranking (1 Not Important – 5 Very Important)

<u>Title</u> (# responses)	Fully Remote Position	<u>Hybrid</u> <u>Workweek</u>	Flexible Hours	Ability to Work in an Office Location	Option to Occasionally Work Remotely
Director (12):	2.3	4.3	4.5	2.4	4.8
Senior Manager (8):	2.1	4.6	3.9	2.9	4.4
Manager (24):	2.7	4.2	4.0	3.0	4.0
Specialist/Sr. Coordinator (8):	2.6	5.0	4.6	2.8	3.6
Coordinator (26):	2.4	4.5	4.3	3.6	4.2
Assistant (6):	2.3	3.7	3.3	3.8	4.0



Importance of Post-Pandemic Flexible Work Arrangements: Average Ranking (1 Not Important – 5 Very Important) Philly

<u>Title</u> (# responses)	Fully Remote Position	<u>Hybrid</u> <u>Workweek</u>	<u>Flexible</u> <u>Hours</u>	Ability to Work in an Office Location	Option to Occasionally Work Remotely
Director (11):	2.4	4.6	4.3	3.6	4.8
Manager (16):	2.5	4.7	4.2	3.1	4.1
Specialist/Sr. Coordinator (5):	2.3	5.0	4.5	3.5	5.0
Coordinator (10):	2.9	4.5	4.0	3.3	4.8





